

BOSTON REGION METROPOLITAN PLANNING ORGANIZATION

Monica Tibbits-Nutt, MPO Chair | Secretary and CEO, Massachusetts Department of Transportation Tegin Leigh Teich, Executive Director, MPO Staff

MEMORANDUM

- DATE: March 27, 2025
- TO: Brian Kane, Chair of Administration and Finance Committee
- FROM: Tegin Teich, Executive Director of Central Transportation Planning
- Staff to the Boston Region Metropolitan Planning Organization

RE: State Fiscal Year 2025 Goals and Third Quarter Updates

In June 2024, the executive director, Tegin Teich, completed an annual performance evaluation with Boston Region Metropolitan Planning Organization (MPO) representatives, following the process described in the MPO's Operations Plan. The evaluation team included the following:

- The Boston Region MPO's chair's designee: David Mohler, Office of Transportation Planning at the Massachusetts Department of Transportation (MassDOT)
- The Boston Region MPO's vice chair: Marc Draisen, Metropolitan Area Planning Council (MAPC)
- The chair of the Boston Region MPO's Administration and Finance Committee: Brian Kane, MBTA Advisory Board

This memo includes the complete set of state fiscal year (SFY) 2025 goals established in the review as well as a summary of progress towards goals completed in the third quarter (January through March 2025).

1 STATE FISCAL YEAR 2025 GOALS

The executive director's evaluation included the following SFY 2025 goals organized by the categories in the agency's Strategic Plan. These categories have been abbreviated compared to the description in the evaluation.

Identity and Awareness (Sector Leadership/Marketing and Public Presentation)

- Expand forums to speak about the MPO
- Identify funding and implement an identity and branding exercise

Programs and Services

• Implement the first stage of multi-year planning at the agency

Civil Rights, nondiscrimination, and accessibility information is on the last page.

- Continue to develop and engage staff in the agency's overall focus areas to inform the individual multi-year plans
- Align the Unified Planning Work Program (UPWP) development process to be complimentary to multi-year work planning

Governance

- Embed the Operations Plan into ongoing agency work
- Hold new learning opportunities for board members

Organizational Structure and Staffing

- Refresh the Compensation Plan with improved employee engagement
- Move or renovate the existing office

Diversity, Equity, and Inclusion (DEI)

• Fund a significant DEI initiative identified by the Diversity, Equity, Inclusion, and Accessibility (DEIA) Committee

Funding and Operations

- Complete and sign a fiduciary agent agreement
- Operate neither with a significant deficit nor a surplus (0-5 percent)
- Identify and bring in one new revenue source (i.e., discretionary grant)
- Continue to build relationships with potential additional partners

2 QUARTER 3 UPDATES

The third quarter of SFY 2025 brought with it unprecedented challenges in navigating the introduction of executive orders and changing guidance from a new federal administration. While we experience unanticipated needs that divert resources from planned to urgent issues each year, the third quarter of SFY 2025 brought unique challenges to running a federally funded agency. In the context of the change in administration at the national level, leadership team resources have been diverted towards planning for and navigating uncertainty in federal funding and guidance. The following updates should be considered in the context of the demands of this quarter.

2.1 Identity and Awareness

In February 2025, the feasibility and cost of carrying out a branding exercise, which was to be funded by \$100,000 of the de-obligated PL funds inclusive of a 20 percent match from MassDOT, was reassessed. In the context of fiscal uncertainty and leadership team capacity, a decision was made to delay the release of the Request for Proposal (RFP) for branding services until further notice.

The RFP for web design services, however, is moving forward. This is an effort to perform a comprehensive overhaul of *bostonmpo.org* to bring the design up to date, build dynamic functionality for data display, and enable mobile responsiveness. At the time of submitting this report, a review of received proposals is underway. This effort is funded by \$100,000 of de-obligated PL funds inclusive of a 20 percent match from MassDOT.

2.2 **Programs and Services**

Based on initial review of 13 multi-year plans in the latter part of 2024, in 2025 leadership team members provided multi-year plan authors with near term priorities to guide write-ups of work plans for the FFY 2026 UPWP. In March, the leadership team will review the entire set of UPWP draft write-ups for consistency, opportunities for further collaboration, and feasibility within limited resources.

2.3 Governance

There are no updates for Quarter 3.

2.4 Organizational Structure and Staffing

A full refresh of the Compensation Plan began in August 2024 and is ongoing. In Quarter 3, the executive director, deputy executive director, and director of finance and operations discussed draft results with other directors to obtain feedback. More information is being sought from the consultant to fully update the Compensation Plan.

The RFP to request lease options is almost finalized and is intended to be released in the fourth quarter of the SFY. Options to relocate will be considered in the context of planning for fiscal uncertainty.

2.5 Diversity, Equity, and Inclusion

YW Boston was engaged in Quarter 1 and Quarter 2 of SFY 2025 to carry out an initial diagnostic to understand the current state of DEI at the agency and recommend a path forward in terms of DEI work. In Quarter 3, the diagnostic was shared with the agency's DEIA Working Group and then with all staff. The working group is reviewing the diagnostic to provide input into the Request for Quotes for the organization-wide assessment to identify, define, and develop an action plan to overcome barriers and help achieve goals related to diversity, equity, inclusion, and accessibility. This effort will be funded by an initial \$35,000 of de-obligated PL funds.

2.6 Funding and Operations

The process to develop an up-to-date fiduciary agent agreement has been ongoing since the prior SFY and has been a significant effort for both MPO and MAPC staff supporting the legal, human resource, financial, and procurement activities. The appendix draft continues to be reviewed by the executive leadership team and MAPC.

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